# YOUR BUSINESS PLAN

Template

Set up for success with strategic planning frameworks, including Lean Canvas, SWOT Analysis, Pirate Funnel, and more.



# A BUSINESS PLAN WITH A LEAN CANVAS

The lean canvas is a one-page business plan template designed to create a snapshot of your business idea, distil the essence of your product or service, and break it down into key parts. Check out a completed example on the next page, and then try filling out the blank lean canvas for your own business on the page after that



#### **Problem**

What problems are people facing? List their top 3 frustrations.

#### **Solution**

How will you solve these problems? Write down a solution for each problem.

## Unique Value Proposition

How will you turn an unaware visitor into an interested customer? Create a clear and compelling one-liner message you want to send across.

#### **Unfair Advantage**

What separates you from competitors? What makes you ahead of the pack?

#### **Customer Segments**

Create 3 to 4 personas of the people you can help. Visualize these people who will turn to you for solutions.

## **Existing Alternatives**

How are these problems solved today? This can be a direct competitor to what you are offering or the existing ways people are employing to address their problems.

#### **Key Metrics**

How will you measure the success of your product or service? List the key metrics.

## High Level Concept

How does your product or service fit into the grand scheme of things?

#### **Channels**

How will you reach your target consumers? Direct marketing, social media, ads, partnerships — identify the effective ways to reach them.

#### **Early Adopters**

What are the specific characteristics of your early adopters?

#### **Cost Structure**

What are the fixed and variable costs to launch your product or service? Consider the cost at each stage from setting up a website, hiring employees, production, marketing, and bringing them to consumers.

#### **Revenue Streams**

What money sources will grow your money? How will you generate income? Show a pricing model of your product or service and include other revenue sources, such as sales and subscription fees.

Problem	Solution	Unique Value Proposition	Unfair Advantage	Customer Segments .
Existing Alternatives	Key Metrics	High Level Concept	Channels	Early Adopters
Cost Structure		Revenue	Streams	

#### **SWOT ANALYSIS**

# Find Your Competitive Position with a SWOT Analysis

A SWOT analysis maps out your company's path towards your goals by identifying strengths and weaknesses (internal attributes) and opportunities and threats (external conditions). Uncover your company's competitive position with these guiding questions. Use the blank framework on the next page to start filling out your own SWOT analysis.

## (01) Strengths

What advantages does your company have? What do you do better than anyone else? What are your unique selling points?

### (02) Weaknesses

What areas can you improve on? What does your company lack? What things do your competitors do better than you?

## (03) Opportunities

What changes in technology, policies, and social patterns can be a growth opportunity for the company?

### (04) Threats

What are the obstacles to your company's growth? Who are your competitors? What changing factors can threaten your company's position?



#### SWOT ANALYSIS

(01) Strengths

(02) Weaknesses

03 Opportunities

(04) Threats



# Visualize Your Company's Weak Points with a Pirate Funnel

The Pirate Funnel is a customer-life cycle framework that shows what you need to focus on to optimise your marketing funnel.

It is called a Pirate Funnel because the first letters spell out AAARRR for Awareness, Acquisition, Activation, Retention, Referral, and Revenue. Use the blank framework on the next page to start filling out your own pirate metrics.

Awc	iren	ess
-----	------	-----

How will you introduce your company to your potential customers? Examples: impressions, click-through rate, visits, and social media metrics.

### Acquisition

Where are your potential customers coming from? What channel is driving the most valuable traffic for your company? Examples: new leads, email subscribers, resource downloads, support and sales chats.

#### Activation

How will your potential customers try your product or service for the first time? How will you make them realize the true value of your product or service? Examples: new trial signups, product sales, activation after app download.

#### Retention

How many of your customers are you retaining? Why are you losing others? Examples: customer acquisition rate and customer churn rate.

#### Revenue

How can you increase revenue? What's your monetization plan? Examples: customer acquisition cost and customer lifetime value.

#### Referral

How can you turn your customers into advocates? What's your systematic process to generate referrals consistently? Examples: Net Promoter Score, referrals, and social shares.

Awareness	
Acquisition	
Activation	
Retention	
Revenue	
Referral	

# Position Your Product or Service with the 4Ps of Marketing

The 4Ps of Marketing illustrates how product, price, place, and promotion work together when a product or service is launched to customers. It demonstrates the ways companies use advertising and marketing techniques to convert potential buyers into actual customers. Use the blank framework on the next page to start filling out your own 4Ps of Marketing.



#### **Product**

- BRAND
- FEATURES
- PACKAGING

Product refers to the good or service you are offering to customers. What needs does this product fulfil? What frustrations does it address? What makes it compelling to customers such that they will believe they need to have it?

### Price

- PRICE
- DISCOUNTS
- BUNDLING DEALS
- CREDIT TERMS

Price is what customers pay for a product or service and it takes into account the cost of production.

What is the value of the product or service to customers? Are there established price points for this product or service in the market?

How will this price compare with competitors?

#### Promotion



- ADS
- PR
- SOCIAL MEDIA
- EMAIL
- SEARCH ENGINE
- VIDEO

Promotion is how you will get the word out about your product or service to your target customers. It includes advertising, public relations, and promotional strategies.

#### **Place**

- STORES
- WEBSITE
- ONLINE
- MARKETPLACE

Place refers to how and where your customers will look to see your product or service. It also considers how you will deliver the product or service to them. Will it be in a physical store or online? What will be the distribution channels?

Product

Price

**Promotion** 

Place

#### PRODUCT MARKET

# Establish Your Product's Appeal with a Product-Market Fit Pyramid

Product-Market fit refers to your business being in a good market, with a product that can satisfy that market. Finding Product-Market fit is the difference between struggling to find customers and having them knocking down your door for your product. This framework will help you identify target customers and their needs and test and change your key market hypotheses to arrive at product-market fit. Use the blank framework on the next page to start filling out your own Product-Market Fit Pyramid.



# **Test Test Your MVP Feature Set Value Proposition** Needs **Target Customer**

#### 1.Identify your target customer

Use market segmentation and create personas to get a picture of the people you are targeting. No need to be precise. A high-level hypothesis is enough to start testing, and revise as you go.

#### 2.Know "undeserved" needs

What needs do they have that are adequately met?

#### 3. Define your value proposition

How you will meet your customers needs better than your competitors? Of all the needs you can address with your product, which ones will you focus on?

#### 4. State your MVP feature set

Build only what is needed to create enough value for your target customers to validate the direction of your product.

#### 5. Make your MVP prototype

Create a version of your product to test your MVP hypotheses with your customers. Apply user experience principles to receive feedback and to bring your feature set to life for your customers.

#### **6.** Test it out to your customers

Ensure you are testing with your target market so feedback received will help iterate your product in the right direction. Making your test group answer a survey is a great way to ensure they possess the attributes of your target customer.

# Know the Stages of the Customer Journey with a Marketing Funnel

A Marketing Funnel maps your company's marketing activities at each stage of the customer journey. It starts with making your target audience aware of your solution, then guiding them through an evaluation process and finally leading them to make a purchase. The goal is to create a system, which is measurable at every level of the journey. Use the blank framework on the next page to start filling out your own marketing funnel.



#### **TOFU (Top of the Funnel)**

Activities that facilitate awareness. Make your target audience aware of the problem you're addressing and how you're solving it

- Social media post and ads
- Email marketing
- Promotional video
- Press Release

#### MOFU (Middle of the Funnel)

Activities that facilitate evaluation. Convert those who are aware into leads

- Discounts
- Exclusive offers
- Free trial
- Event

#### **BOFU** (Bottom of the Funnel)

Activities that facilitate conversion. Guide the leads in making an informed purchase decision

- Demo
- Feedback
- Success stories
- Comparison sheets

#### **TOFU** (Top of the Funnel)

Activities that facilitate awareness. Make your target audience aware of the problem you're addressing and how you're solving it

#### **MOFU** (Middle of the Funnel)

Activities that facilitate evaluation. Convert those who are aware into leads

#### **BOFU** (Bottom of the Funnel)

Activities that facilitate conversion. Guide the leads in making an informed purchase decision



# State Your Company's Mission, Vision, and Values

#### MISSION, VISION, AND VALUES

Clearly defining your company's mission, vision and values is a powerful way to align your team and reach your goals. Use the blank framework on the next page to start filling out your own mission, vision, and values.

## MISSION, VISION, AND VALUES



#### Mission

Mission is the reason why your company exists. It is the visible and tangible effect you want your company to create for your customers and the world.



#### Vision

Vision is what success looks like for your company. It is what your company aspires to be in the future. It is how the world will look like once you've accomplished your mission.



#### Values

These are the guiding principles that will influence your actions to fulfill your company's mission and vision.

# MISSION, VISION, AND VALUES



Mission



Vision



Values



# Illustrate Your Company's Strategy, Tactics, and Execution

#### STRATEGY, TACTICS, AND EXECUTION

A strategy, a list of tactics, and knowing how to execute them are integral in the attainment of your company goals. Use the blank framework on the next page to start filling out your own strategy, tactics, and execution



### Strategy

Strategy is how your methods, time, and resources come into play to fulfil your company mission and vision.



#### **Tactics**

Tactics are the specific methods, resources, and techniques you will need to accomplish your strategy.



#### **Execution**

Execution is how you will employ the tactics you've chosen. It includes measurable outcomes, such as timelines and deliverables.

# STRATEGY, TACTICS, AND EXECUTION







Strategy

**Tactics** 

Execution

# STRATEGY, TACTICS, AND EXECUTION

# Develop Deep Insights About Your Customers Using Buyer Personas

#### **BUYER PERSONAS**

Buyer personas are semi-fictional representations of your target customers. These personas are based on market research and real data about the people you are targeting. Two to three buyer personas are ideal. The more detailed the buyer persona, the better. Use the blank framework on the next page to start filling out your buyer personas.



#### **Demographics**

(Gender, age, marital status, employer)

#### **Buying Roles**

(Decision makers, influencers)

#### Goals and Responsibilities

#### Needs

#### **Objections**

#### **Frustrations**

#### **Buyer's Journey**

(Awareness, consideration, purchase, advocacy)

#### **Channels**

(Social media, other digital activities, non-digital activities)

# Sources of information

(Content that influences purchasedecisions)

Demographics	Buying Roles	Goals and Responsibilities	Needs Objections
Frustrations	Buyer's Journey	Channels	Sources of information